

# Emergency Operations Plan

2019



# EMERGENCY OPERATIONS PLAN ACTIVATION

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This Emergency Operations Plan (EOP) plan will be activated and implemented when an emergency has been declared by a city council member (preferably the Mayor) or designee or when an emergency is considered imminent or probable and the implementation of this EOP and the activation of the Clearfield City Emergency Operations Center (EOC) is considered a prudent, proactive response.

This EOP is effective for planning and operational purposes under the following conditions:

- An incident occurs or is imminent
- A state of emergency is declared by Clearfield chief elected official(s) or designees
- As directed by the Clearfield City Emergency Manager or designee

Familiarity with the EOP components will help users locate guidelines, procedures, and supplemental information in an emergency, as well as complete tasks in a timely manner. The EOP will also provide guidance regarding official records to be kept on file after an emergency response.

The emergency management organizational structure is outlined in Emergency Support Function #5 - Emergency Management. The Clearfield City Emergency Management Division is under the immediate operational direction and control of the Clearfield City Manager who coordinates interdepartmental emergency operations, and maintains ultimate responsibility for resolution of conflicts regarding the application of limited resources to a variety of concurrent emergency situations.

Saving lives will take precedence over protecting property for decisions involving resource allocation and prioritization.

Responsibility for coordination of emergency activities with regional, state, and private partners resides with the Clearfield City Emergency Management Division and will be accomplished through established liaison roles within the incident or unified command structure as outlined in the National Incident Management System (NIMS).

# PROMULGATION

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This plan is promulgated as the Clearfield City Emergency Operations Plan. This EOP is designed to comply with all applicable Clearfield City regulations and provides the policies and procedures to be followed in response to emergencies, disasters, and terrorism events.

**This EOP supersedes all previous plans.**

Promulgated this day of, \_\_\_\_\_

\_\_\_\_\_  
NAME TITLE

\_\_\_\_\_  
NAME TITLE

# APPROVAL AND IMPLEMENTATION

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Effective date: \_\_\_\_\_

This document is the updated integrated emergency operations plan (EOP) for Clearfield City. This EOP supersedes any previous emergency management plans promulgated by Clearfield City. It provides a framework for the departments and agencies of Clearfield City to plan and perform their respective emergency functions during a disaster or national emergency.

This EOP recognizes the need for ongoing emergency operations planning by all departments and agencies within Clearfield City.

This EOP addresses the four goals identified in the National Strategy for Homeland Security:

- Prevent and disrupt terrorist attacks.
- Protect the American people, our critical infrastructure, and key resources.
- Respond to and recover from incidents.
- Continue to strengthen the foundation to ensure our long-term success.

By integrating planning efforts in these four areas, Clearfield City can produce an effective emergency management and homeland security program.

In accordance with the Homeland Security Presidential Directive (HSPD)-5, all departments, agencies, and organizations with responsibilities delineated in this EOP will use the National Incident Management System (NIMS). This system will allow proper coordination between local, county, state, and federal organizations.

As part of NIMS, the Incident Command System (ICS) will enable effective and efficient incident management by integrating a combination of facilities, equipment, personnel, procedures, and communications operating with a common organizational structure. All on-scene incident management will be conducted using ICS.

This EOP complies with existing federal, state, and local statutes. It has been approved by the Emergency Manager. It will be revised and updated as required. All recipients are requested to advise Clearfield City Emergency Manager of any changes that might improve or increase the usefulness this EOP.

APPROVED BY:

\_\_\_\_\_  
SIGNATURE DATE

\_\_\_\_\_  
PRINTED NAME - TITLE



# RECORD OF DISTRIBUTION

Group	Agency/Department	Title of Recipient	Electronic or Hard Copy Distribution
	City Council	Councilmember	Hard
	City Council	Councilmember	Hard
	City Council	Councilmember	Hard
	City Council	Councilmember	Hard
	City Council	Councilmember	Hard
	Administration	Mayor	Hard
	Administration	City Manager	Hard
	Administration	City Recorder	Hard
	Administration	Administrative Supervisor	Hard
	Administration	Mayor's Assistant	Hard
	Emergency Preparedness Committee	Emergency Preparedness Manager	Hard
	Emergency Preparedness Committee	Committee Member	Hard
	Emergency Preparedness Committee	Committee Member	Hard
	Emergency Preparedness Committee	Committee Member	Hard

# Clearfield City Emergency Operations Plan - BASE PLAN

## Table of Contents

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EMERGENCY OPERATIONS PLAN ACTIVATION .....	i
PROMULGATION .....	ii
APPROVAL AND IMPLEMENTATION .....	iii
RECORD OF CHANGES .....	iv
RECORD OF DISTRIBUTION .....	v
Section 1 INTRODUCTION .....	1
1.1 Purpose.....	1
1.2 Scope.....	2
1.3 Phases of Emergency Management.....	3
1.4 Disaster Condition (Situation Overview) .....	3
1.5 Planning Assumptions.....	3
1.6 Incident Command System.....	4
Section 2 POLICIES.....	6
Section 3 HAZARD ANALYSIS .....	7
3.1 Hazard Analysis.....	7
3.1.1 Natural Hazards.....	7
3.1.1.1 Geologic Hazards.....	7
3.1.1.2 Earthquake.....	7
3.1.1.3 Severe Weather.....	8
3.1.2 Technological Hazards.....	9
3.1.2.1 Transportation Accidents.....	9
3.1.2.2 Utility outages/shortages.....	9
3.1.2.3 Hazardous Materials.....	10
3.1.2.4 Chemical Stockpile Emergency Preparedness Program(CSEPP).....	10
3.1.2.5 Major Structure Collapse.....	10
3.1.3 Human-Caused Hazards.....	10
3.1.3.1 Terrorism.....	10
3.1.3.2 Biological and Chemical Weapons.....	11
3.1.3.3 Civil Disorder/Riot.....	11
3.1.3.4 Urban Fires.....	12
3.1.3.5 Epidemic and Public Health Emergencies.....	12
3.2 Hazard Assessment.....	12

# Table of Contents

---

3.3 Mitigation.....	14
3.3.1 Mitigation Planning Process and Coordination.....	14
3.3.2 Mitigation Programs.....	15
3.3.2.1 Single Jurisdictional Areas.....	15
3.4 Capability Assessment.....	15
<b>Section 4 CONCEPT OF OPERATIONS .....</b>	<b>16</b>
4.1 Normal Operations.....	16
4.2 Emergency Operations Plan Activation.....	16
4.3 Declaring a Local State of Emergency.....	17
4.3.1 Clearfield City Resources.....	18
4.4 Emergency Operations Center.....	18
4.4.1 Activation of the Emergency Operations Center.....	19
4.4.2 EOC Activation Levels of Operation.....	20
4.4.2.1 Level I - Full-Scale Activation .....	20
4.4.2.2 Level II - Limited Activation.....	20
4.4.2.3 Level III - Monitoring Activation.....	21
4.4.3 Emergency Support Functions.....	21
4.4.4 Emergency Operations Center Coordination.....	23
4.4.5 Decision Making in the Emergency Operations Center.....	27
4.4.6 Emergency Operations Center Action Planning.....	27
4.4.7 After Action Reports.....	27
4.5 Notification and Warning.....	28
<b>Section 5 ORGANIZATION AND RESPONSIBILITIES .....</b>	<b>29</b>
5.1 Clearfield City Departments and Agencies.....	30
5.2 County Departments and Agencies.....	30
5.3 State Agencies.....	32
5.4 Federal Agencies.....	32
5.5 Non-governmental Organizations.....	33
<b>Section 6 DIRECTION, CONTROL, AND COORDINATION .....</b>	<b>35</b>
6.1 Preliminary Damage Assessment.....	36
6.2 Response Procedures.....	37
6.3 Response Recovery.....	38
6.4 Requesting State and Federal Resources.....	39
6.5 Continuity of Government.....	39
<b>Section 7 DISASTER INTELLIGENCE .....</b>	<b>40</b>
<b>Section 8 COMMUNICATIONS .....</b>	<b>42</b>



## Table of Contents

---

8.1 Common Operating Picture.....	42
<b>Section 9 ADMINISTRATION, FINANCE, AND LOGISTICS .....</b>	<b>45</b>
9.1 Administration Information.....	45
9.1.1 Records Preservation and Restoration.....	45
9.1.2 Reports and Records.....	45
9.2 Financial Management.....	46
9.2.1 Accounting.....	47
9.2.2 Fiscal Agreements.....	47
9.3 Logistics.....	47
<b>Section 10 PLAN MAINTENANCE AND DISTRIBUTION .....</b>	<b>49</b>
10.1 Emergency Operations Plan Maintenance.....	49
<b>Section 11 AUTHORITIES AND REFERENCES .....</b>	<b>51</b>
11.1 Authorities.....	51
11.2 Supporting Documents/Plans.....	51
11.3 Agreements.....	52
<b>Section 12 GLOSSARY.....</b>	<b>53</b>
<b>Section 13 ACRONYMS.....</b>	<b>57</b>
<b>Section 14 EMERGENCY SUPPORT FUNCTION DESCRIPTIONS .....</b>	<b>59</b>

### List of Tables

Table 1 Record of Changes.....	iv
Table 3-1 Hazard Analysis Table Legend.....	13
Table 3-2 Hazard Analysis Table.....	13
Table 4-1 Levels of Emergencies or Disasters and Corresponding Clearfield City Actions.....	21
Table 4-2 Summary of Clearfield City Emergency Support Functions.....	22
Table 5-1 Emergency Support Functions Assignment Matrix.....	33
Table 10-1 EOP Maintenance Standards.....	49

### List of Figures

Figure 1 Clearfield City Emergency Management Organization.....	22
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# Section 1 INTRODUCTION

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## 1.1 Purpose

The Clearfield City Emergency Operations Plan (EOP) establishes a framework to integrate and coordinate the emergency response and recovery actions of all levels of government, volunteer organizations, and the private sector within Clearfield City. The EOP is a comprehensive plan that is risk-based and all-hazards in its approach. As such, it is the blueprint for all of Clearfield City's emergency and disaster operations.

Emergency response and recovery actions undertaken by government departments, agencies, and volunteer organizations following a major disaster or emergency will ensure that the following objectives are met:

- Reduce the vulnerability of citizens and communities within Clearfield City to loss of life, injury, damage, and destruction of property during natural, technological, or human-caused emergencies and disasters or during hostile military or paramilitary actions.
- Prepare for prompt and efficient response and recovery to protect lives and property affected by emergencies and disasters.
- Respond to emergencies using all systems, plans, and resources necessary to preserve the health, safety, and welfare of persons affected by the emergency.
- Assist communities and citizens within Clearfield City with recovering from emergencies and disasters by providing for the rapid and orderly restoration and rehabilitation of persons and property affected by emergencies.
- Provide an emergency management system encompassing all aspects of pre-emergency preparedness and post-emergency response, recovery, and mitigation.

Clearfield City Emergency Management Division is the lead agency for coordinating the response during a major disaster or emergency affecting Clearfield City. The Emergency Manager is responsible for the following:

- Assist families, businesses, and industry in planning and preparing for an emergency.
- Develop effective mitigation practices for the city.
- Provide training and conduct exercises for the emergency response forces of Clearfield City.
- Develop and implement emergency plans, operating procedures and checklists, systems, and facilities for response to community emergencies.
- Work with local government and community agencies to develop plans and procedures to recover from a disaster.
- Coordinate the city's response to disasters.



## 1.2 Scope

The Clearfield City EOP establishes the fundamental policies, basic program strategies, assumptions, and mechanisms through which Clearfield City will mobilize resources and conduct activities to guide and support local jurisdictions and to seek assistance when necessary from Davis County Emergency Management and the Utah Division of Emergency Management during response, recovery, and mitigation.

The EOP is based on 15 emergency support functions (ESF) for Clearfield City. There are clearly defined roles and responsibilities and a concept of operations for each of the primary and support agencies that make up the 15 ESFs. The EOP includes four incident-specific annexes that describe the concept of operations to address specific hazard situations that contain technical information, details, and methods for use in emergency operations for all the departments and agencies located within Clearfield City.

The EOP addresses the various levels of emergencies or disasters likely to occur and, in accordance with the magnitude of an event, the corresponding short- and long-term response and recovery actions that state organizations will take in coordination with the Davis County Emergency Management, Utah Department of Emergency Management and surrounding local jurisdictions.

## 1.3 Phases of Emergency Management

The Clearfield City EOP describes basic strategies that will outline the mobilization of resources and emergency operation activities that support local emergency management efforts. The EOP addresses the following four mission areas identified in the National Strategy for Homeland Security:

- **Prevention** consists of actions that reduce risk from human-caused events. Prevention planning identifies actions that minimize the possibility that an event will occur or adversely affect the safety and security of a jurisdiction's citizens and critical infrastructures.
- **Mitigation** is a vital component of the overall preparedness effort and represents sustained actions a jurisdiction takes to reduce or eliminate long-term risk to people and property from the effects of hazards and threats. The purpose of mitigation is to protect people and structures and to minimize the costs of disaster response and recovery.
- **Response** embodies the actions taken in the immediate aftermath of an event to save lives, meet basic human needs, and reduce the loss of property and impact to the

environment. Response planning provides rapid and disciplined incident assessment to ensure response is quickly scalable, adaptable, and flexible.

- **Recovery** encompasses both short-term and long-term efforts to rebuild and revitalize of affected communities. Recovery planning must be a near seamless transition from response activities to short-term recovery operations, including restoration of interrupted utility services, reestablishment of transportation routes, and the provision of food and shelter to displaced persons.

## 1.4 Disaster Condition (Situation Overview)

Clearfield City is vulnerable to natural, technological, and human-caused hazards that threaten the health and safety of citizens. Mitigation action and planning can substantially reduce the cost of responding to and recovering from a disaster.

A major disaster or emergency could produce a large number of fatalities and injuries. Many people will be displaced and unable to feed, clothe, and shelter themselves and their families. Jobs will be lost with reduced prospect for future employment in the area. The economic viability of the affected communities may be jeopardized.

Many homes, businesses and industries will be damaged or destroyed. The structural integrity of many public buildings, bridges, roadways, and facilities will be compromised. Water and utility infrastructure will be severely affected and emergency response efforts will be hampered due to transportation problems, lack of electrical power, debris, and damaged, destroyed, or inaccessible structures.

Timely deployment of resources from unaffected areas of Clearfield City, Davis County, and the State of Utah will be needed to ensure an effective and efficient response.

## Planning Assumptions

- The emergency management command and control structure in Clearfield City is based on a bottom-up approach to response and recovery resource allocation (that is, local response efforts followed by county response efforts, then state response efforts, and finally federal government assistance). Each level of government must exhaust its resources prior to elevation to the next level. Homeland security statutes and regulations may govern certain response activities. The recovery of losses and reimbursements of costs from federal resources will require preparation and compliance with certain processes.
- Clearfield City will make every reasonable effort to respond to an emergency or disaster. However, Clearfield City resources and systems may be damaged, destroyed, or overwhelmed.
- The responsibilities and functions outlined in this EOP will be fulfilled only if the situation, information exchange, extent of actual agency capabilities, and resources are available at the time of the emergency or disaster.
- There will likely be direct physical and economic damage to critical infrastructure. This damage will diminish emergency response abilities due to inaccessible locales, will cause inconvenience or overwhelming distress due to temporary or protracted service interruptions, and result in long-term economic losses due to the economic and physical limitations of recovery operations.
- The Clearfield City emergency operations center (EOC) will be activated and staffed with representatives from Clearfield City departments, agencies, and private organizations grouped together under the ESF concept. The primary agency for each ESF will be responsible for coordinating the planning and response activities of the support agencies assigned to the ESF.
- Effective preparedness requires ongoing public awareness and education programs so that citizens will be prepared, when possible, and understand their own responsibilities following a major disaster.
- Time of occurrence, severity of impact, weather conditions, population density, building construction, and secondary events (for example, fires, explosions, structural collapse, contamination issues, loss of critical infrastructure, and floods) are a few of the significant factors that will affect casualties and damage.
- Disaster relief from departments and agencies outside Clearfield City may take 72 hours or more to arrive.
- Residents living within Clearfield City boundaries are encouraged to develop a family disaster plan and maintain the supplies necessary to be self-sufficient for a minimum of 72 hours and preferably one week.

## Incident Command System

Clearfield City has adopted the National Incident Management System (NIMS) as the standard incident management structure within Clearfield City. The Incident Command System (ICS) is the standard for on-scene emergency management throughout Clearfield City. First responders are encouraged to implement the training, exercising, and daily use of ICS. ICS is a combination of facilities, equipment, personnel, procedures, and communications that operates with a common organizational structure and is designed to aid in resource management during incidents. ICS is applicable to small incidents and large, complex incidents. All operations within Clearfield City Emergency Operations Center will be conducted using ICS. All Clearfield City Supervisors, Leads and elected Officials will obtain NIMS training and understand the use of the ICS system and their role.

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## HAZARD ANALYSIS

# Section 2 POLICIES

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All operations under the Clearfield City Emergency Operations Plan (EOP) will be undertaken in accordance with the mission statement of Clearfield City Emergency Management: Our Mission Statement is, to promote, help with and give direction regarding emergency preparedness to Clearfield citizens. The following policies apply to the Clearfield City EOP:

- County, state, and federal emergency plans and programs will integrate with the Clearfield City EOP to provide effective and timely support to the citizens of Clearfield City following a major disaster or emergency.
- Clearfield City departments and agencies will develop appropriate plans and procedures to carry out the emergency responsibilities assigned to them in the EOP. As well as establish written MOU and contracts in the event of an emergency. Department Heads will keep these contracts on file and update these annually or as needed.
- Local emergency response is primary during an emergency or disaster. Clearfield City will notify and coordinate with Davis County officials to augment local emergency resources as needed.
- All local governments and agencies must be prepared to respond to emergencies and disasters even when government facilities, vehicles, personnel, and political decision-making authorities are affected. As part of this EOP, mission essential functions of city and private sector businesses and city services are identified and procedures are developed to support these.
- When necessary, Clearfield City will request assistance from Davis County through Davis County Emergency Management. As stated in the Davis County EOP, Davis County Emergency Management will request assistance from the state government through the Utah Department of Emergency Management, when necessary. The Utah Department of Emergency Management may initiate requests for assistance from the federal government through the Federal Emergency Management Agency (FEMA) and may request assistance from other states through the Emergency Management Assistance Compact (EMAC).



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HAZARD ANALYSIS

## Section 3 HAZARD ANALYSIS

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After major disasters, the public looks to all levels of government for assistance. In addition to the increased potential for disasters, a number of other factors are also on the rise. These include property values, population growth, and population density within hazard vulnerable zones. This sets the stage for increased impact and economic ramifications of catastrophic events.

### 3.1 Hazard Analysis

A disaster can occur any time within Clearfield City. All areas of Clearfield City are at risk for three types of events:

- **Natural disasters** - Drought, earthquake, epidemic, flood, landslide, tornado, severe weather (rain, snow, wind, lightning, etc.), wildfires, etc.
- **Technological incidents** - Airplane crash, dam failures, hazardous materials release, power failure, radiological release, train derailment, urban conflagration, etc.
- **Human-caused hazards** - Transportation incidents involving hazardous substances, major air and ground transportation accidents, civil disturbances, school violence, terrorists or bomb threats, sabotage and conventional nuclear, biological, or chemical attack, etc.

#### 3.1.1 Natural Hazards

Numerous natural hazards exist in the Clearfield City area that can constrain land use. Active fault zones pose the threat of earthquakes, while steep mountains adjacent to the city create a potential for landslides, debris flows, and rock falls.

##### 3.1.1.1 Geologic Hazards

Geologic hazards exist in Clearfield City that can constrain land use. Active fault zones pose the threat of earthquakes, while steep mountains adjacent to the city create a potential for landslides, debris flows, and rock falls. Canals and the Jordan River have potential flooding within the city.

### **3.1.1.2 Earthquake**

Clearfield lies in the Northern portion of Davis County. Davis County contains the highest density of faults in the state, yet no major quake has been recorded with its epicenter in the county. The main fault follows the base of the Wasatch Range at or near the National Forest boundary. A major earthquake centered within or near the county would affect the entire county.

According to geologists from the Utah Geological Society, Davis County has and could again experience magnitude 7.0 to 7.5 earthquakes. The principle hazards resulting from earthquake activity may be divided into two categories. The first category hazard results in displacements of ground on opposite sides of the fault, with severe consequences to structures built across the ruptured ground surface.

The Wasatch Fault is a normal fault with the valley being pulled apart from east to west. An earthquake of sufficient magnitude would result in a drop of the valley floor of up to 12 feet along the bench in areas closest to the epicenter. If this occurred in Davis County, results would be wide spread, including a new lake shoreline east of its present location and many water, sewer and gas utility lines being severed along the new fault scarp and elsewhere.

In addition to the displacements along fault lines, earthquakes cause ground shaking over wide areas, with the greatest intensity of shaking generally nearest the source of the earthquake. Such ground shaking can cause the failure of structural elements, which could lead to the serious damage or collapse of buildings. A high percentage of residential structures in the City have been built after 1960, and therefore, are better able to handle the stress of this shaking. However, many older homes could suffer considerable damage in a large earthquake.

#### **Liquefaction**

Fine-grained, saturated, lake-bottom sediments are common in the Salt Lake Valley and are susceptible to liquefaction-induced ground failure, including lateral-spread landslides and flow slides.

#### **Other Earthquake-Related Hazards**

Descriptions of 12 historic earthquakes in the Utah region between 1850 and 1986 include reports of seismically induced landslides or other kinds of ground failure. Failure types included rock falls, rockslides, soil slumps, lateral spreads and flows, and snow avalanches. Roads have been blocked, canals cut, and a water flume damaged. Future moderate-to-large earthquakes in the Davis County Area and Clearfield City will undoubtedly be accompanied by similar hazards.

### **3.1.1.3 Severe Weather**

#### **Severe Winter Storms**

East winds are common to the area. Sustained winds in excess of 50 mph with gusts of over 80 mph are not uncommon. Property damage caused by east winds has, and continues to occur frequently in Clearfield. The majority of damage is to residential structures with shingles and siding being torn off, fences being blown over and trees being toppled.

On rare occasions, a roof may be torn off a building. Tractor-trailer rigs may be blown over on I-15, which results in all high profile vehicles being prohibited from travel during the high winds. Trains have also been blown off the tracks in the Centerville/Farmington area. Major electrical power lines have been damaged or blown down, causing power outages throughout the county.

Additionally, secondary power lines are inevitably blown down in some locations, resulting in loss of power to traffic signals, businesses, and homes. With this loss of power, many homeowners are unable to heat their homes and cook food, therefore making it essential that they have alternate methods for heating and cooking.

On the average, Clearfield experiences at least one east wind episode yearly, usually during the winter months. In the summer months it would not be uncommon for thunderstorms to strike Clearfield with severe micro burst winds that can cause damage to structures, and hurl debris causing injury to persons caught in the open.

#### **Flooding**

Although located in a semi-arid region, Clearfield City is subject to cloudburst and snowmelt floods, canal ruptures and river overflows.

#### **Lightning**

Lightning is Utah's number one weather-related killer. According to the National Weather Service, 18 individuals have been killed and 41 injured by lightning in Utah since 1993. Many structures have also sustained damage when they were struck by lightning.

#### **Tornadoes**

Davis County is subject to severe damage resulting from tornadoes and extremely high winds.

## **3.1.2 Technological Hazards**

Technological hazards include hazardous materials incidents. Usually, little or no warning precedes incidents involving technological hazards. Numerous technological hazards could affect the Clearfield City area and the Salt Lake City metropolitan area.

### **3.1.2.1 Transportation Accidents**

These are incidents involving interruption or failure of transportation systems, including air, rail, and ground vehicles. With daily flights, an extensive highway and rail system; the potential for serious injuries or a mass casualty incident is an ever-looming threat. If a major transportation accident occurred, the Clearfield City EOC could be activated with limited staffing to support our neighboring communities as they respond to these events.

Also, because of canals, the Jordan River, and utility corridors that run north-south through Clearfield City, we are very limited in east-west transportation options. Front Runner runs north-south in Clearfield City along with other trains carrying various materials.

### **3.1.2.2 Utility outages/shortages**

Temporary or long-term utility outages/shortages can cause massive disruptions in the operation of essential services. Many critical facilities have emergency standby power supplies; however, they are designed for short-term events and are subject to failure as well.

The electrical power grid can fail due to storm damage, sabotage, or system overload. After severe weather, restoration efforts cannot start until roads are cleared and service personnel report to work.

### **3.1.2.3 Hazardous Materials**

Hazardous materials incidents can occur anywhere there is a road, rail line, pipeline, or fixed facility storing hazardous materials.

In an evacuation situation resulting from a hazardous material accident, responders will be responsible for determining any evacuation area that might be needed.

### **3.1.2.4 Chemical Stockpile Emergency Preparedness Program (CSEPP)**

In December 1985, Congress directed the U.S. Department of Defense (D.O.D.) to destroy the United States stockpile of lethal unitary chemical weapons.

The first disposal facility for chemical munitions was constructed at Tooele Army Depot in Tooele County. The chemical agents being destroyed are nerve types designated as GA, GB, and VX, and blister types designated as H, HD, HT, and L.

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## HAZARD ANALYSIS

Accidents involving explosions, fires, and/or spills could have environmental consequences of major proportions, including human fatalities, destruction of wildlife and wildlife habitat, destruction of economic resources, contamination of water resources and water supplies, and degradation of the quality of life in affected areas.

### 3.1.2.5 Major Structure Collapse

The collapse of major structures, especially those that are occupied at the time of collapse, pose similar problems and actions to a minor earthquake. The same priorities and rescue considerations would exist. Other jurisdictions that have had such occurrences indicate that one of the major problems was accessing the necessary equipment to lift portions of the collapsed buildings to effect rescue of possible survivors.

## 3.1.3 Human-Caused Hazards

Clearfield City may not be able to prevent a human-caused hazard from happening, but it is well within their ability to lessen the likelihood and the potential effects of an incident. As with many cities across the county Clearfield City is also vulnerable to human caused hazards.

### 3.1.3.1 Terrorism

Terrorism is the use of force or violence against persons or property in violation of the criminal laws of the United States for purposes of intimidation, coercion, or ransom. Terrorists often use threats to create fear among the public to try to convince citizens that their government is powerless to prevent terrorism and to get immediate publicity for their causes.

The Federal Bureau of Investigation (FBI) categorizes terrorism in the United States as either domestic terrorism or international terrorism.

Domestic terrorism involves groups or individuals whose terrorist activities are directed at elements of our government or population without foreign direction.

International terrorism involves groups or individuals whose terrorist activities are foreign-based or directed by countries or groups outside the United States or whose activities transcend national boundaries.

Most terrorist incidents have involved small extremist groups who use terrorism to achieve a designated objective. Local, state, and federal law enforcement officials monitor suspected terrorist groups and try to prevent or protect against a suspected attack. Additionally, the U.S. government works with other countries to limit the sources of support for terrorism.

A terrorist attack can take several forms, depending on the technological means available to the terrorist, the nature of the political issue motivating the attack, and the points of

weakness of the terrorist's target. Bombings are the most frequently used terrorist method in the United States. Other possibilities include an attack at transportation facilities, an attack against utilities or other public services, or an incident involving chemical or biological agents.

### **3.1.3.2 Biological and Chemical Weapons**

Biological agents are infectious microbes or toxins used to produce illness or death in people, animals, or plants. Biological agents can be dispersed as aerosols or airborne particles. Terrorists may use biological agents to contaminate food or water because they are extremely difficult to detect. Chemical agents kill or incapacitate people, destroy livestock, or ravage crops. Some chemical agents are odorless and tasteless and are difficult to detect. They can have an immediate effect (a few seconds to a few minutes) or a delayed effect (several hours to several days).

Biological and chemical weapons have been used primarily to terrorize an unprotected civilian population and not as a weapon of war.

### **3.1.3.3 Civil Disorder/Riot**

Civil disorders can take the forms of peaceful and nonviolent protests or disruptive and violent occurrences that pose a threat to others and their property. Passive resistance, sit-ins, marches, picketing, blocking access or travel, and many other types of activities, including riots, destruction, looting, arson, and similar violent activities can all be considered civil disorder.

Constant attention needs to be given to the rights granted by the Constitution of the United States that allow protest and demonstration under the First Amendment Right of Free Speech. The actions of law enforcement are designed to protect those rights as well as to keep peace in the community. The same amount of attention needs to be given to the actual conduct of the participants to assure that it does not escalate into an unlawful occasion by either their actions or those of spectators or opponents.

Due to the necessity in incidents of this type to take enforcement action, the backup response will normally be other law enforcement agencies that possess police authority.

### **3.1.3.4 Urban Fires**

The risk of an urban conflagration and wildland/urban interface fires has been reduced with the establishment and implementation of fire prevention codes and inspection programs. Arson and institutional fires may require major commitments of fire suppression resources leaving the community vulnerable to other emergency events.

### **3.1.3.5 Epidemic and Public Health Emergencies**

Emerging and reemerging infections such as the global AIDS pandemic, dengue viruses, hemorrhagic fevers and the resurgence of tuberculosis and cholera in new, more severe forms, and the economic and environmental dangers of similar occurrences in animals and plants, attest to our continuing vulnerability to infectious diseases throughout the world. There is reason to believe that the number and incidence of emerging diseases and the risk of reemerging diseases are all increasing.

Many experts, both inside and outside governments, have warned of the need to improve capabilities for dealing with emerging infectious diseases. Invariably, a primary recommendation has been the development of an effective, worldwide infectious disease surveillance system. A global program aimed at recognizing unusual outbreaks at an early stage, in order to prevent their spread, would pay enormous dividends for the entire world as well as for the immediately affected areas.

## **3.2 Hazard Assessment**

Davis County, which encompasses Clearfield City, has conducted an all-hazards assessment of potential vulnerabilities to the county. This assessment will assist Clearfield City and Davis County with prioritization and outline a direction for planning efforts. Clearfield City and Davis County recognize the pre-disaster mitigation plan developed by the Wasatch Front Regional Council. This pre-disaster mitigation plan serves to reduce the region's vulnerability to natural hazards. The pre-disaster mitigation plan is intended to promote sound public policy and protect or reduce the vulnerability of the citizens, critical facilities, infrastructure, private property, and the natural environment within the region.

The hazard analysis table on page 14 provides information to understand risks and their corresponding likelihood and consequences in Clearfield City and Davis County and the Wasatch Front.

## HAZARD ANALYSIS

**Table 3-1  
Hazard Analysis Table Legend**

Rating	Frequency	Consequences
Low	Less than every 25 years	Some communitywide impact possible. Usually handled with available community resources.
Medium	Between 1 and 25 years	Localized damage may be severe; communitywide impact minimal to moderate. Handled with community resources and some mutual aid.
High	Annual	Moderate to high community-wide impact. May require state or federal assistance.

**Table 3-2 Hazard Analysis Table**

Hazard	Frequency	Warning Lead Times	Consequences	Population/Area at Risk
Avalanche	Low	Minutes	Low	Site
Landslide	Low	Hours to days	Low	Site
Drought	Low	Weeks to months	Medium	Countywide
Earthquake	Medium	Minutes	Catastrophic	Countywide
Epidemic	Low	Weeks to occurrence	Catastrophic	Countywide
Flooding	Medium	24 hours to occurrence	High	Site
Snowstorm	High	36 to 24 hours	Medium	Countywide
Lightning	High	Occurrence	Low	Site
Tornado	Low	Several minutes	High	Countywide
Wildfire	High	24 to 12 hours / occurrence	Medium	Wild land urban interface
HAZMAT	Medium	Occurrence	High	Site
Radiological Incidents	Low	Occurrence	Medium	Site
Utility Outages/Shortages	Low	Months to weeks	High	Countywide
Telecommunications Disruptions	Low	Days to hours	High	Countywide



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## HAZARD ANALYSIS

Hazard	Frequency	Warning Lead Times	Consequences	Population/Area at Risk
Urban Fires	Low	Months to weeks	High	Countywide
Transportation Accidents	High	Occurrence	Low	Site
Domestic Terrorism	Has not occurred	Days to hours	High	Locale
Biological/Chemical Weapons	Has not occurred	Days to hours	High	Locale

### 3.3 Mitigation

Based on the hazard analysis and hazard assessment above, Clearfield City and Davis County have designed mitigation activities to reduce or eliminate risks to persons or property and to lessen the effects or consequences of an incident. These mitigation activities are detailed in the State of Utah Hazard Mitigation Plan. Mitigation activities may be implemented prior to, during, or after an incident, as appropriate, and can be conducted at the federal, state, county, or jurisdictional level. This section outlines the mitigation activities at each level of government as they pertain to Clearfield City and Davis County mitigation strategies to reduce exposure to, probability of, or potential loss from hazards.

The State of Utah Natural Hazard Mitigation Plan served as the guideline for mitigation operations in the State of Utah in general and Davis County and Clearfield City specifically. The plan is intended to promote sound public policy designed to protect citizens, critical facilities, infrastructure, private property, and the environment.

#### 3.3.1 Mitigation Planning Process and Coordination

The State Department of Public Safety Department of Emergency Management is the lead agency responsible for coordinating the development of the State of Utah Natural Hazard Mitigation Plan. The state plan is a result of a separate planning process put into motion before to the state planning process. The initial pre-disaster mitigation planning process involved the seven associations of government. The second process initiated to complete the state natural hazard mitigation plan was a result of a strengthening and augmenting of the process used over the last 15 years to complete previous state hazard mitigation plans. The state plan and process used to create it relied heavily on mitigation and program experts from the Department of Emergency Management and state agencies.

During the planning process, subject matter experts from state and federal agencies verified information in the review of multijurisdictional mitigation plans submitted by each association of government.

The seven multi-jurisdictional plans were reviewed and information from these plans was instrumental in completing the state plan. Sections were split from the state mitigation plan for review, the plan was posted on the Department of Emergency Services website, and comments were solicited from interested parties.

Every attempt was made to coordinate other planning efforts to reduce duplication of effort. The plan was posted to the website upon completion and comments were solicited. The plan was also submitted to Federal Emergency Management Agency (FEMA) Region VIII for approval.

### 3.3.2 Mitigation Programs

#### 3.3.2.1 Single Jurisdictional Areas

- Jurisdictions will develop and implement programs designed to avoid, reduce, and mitigate the effects of hazards through the development and enforcement of policies, standards, and regulations.
- Jurisdictions will promote mitigation efforts in the private sector by encouraging the creation of continuity of operations (COOP) plans and identifying critical infrastructures vulnerable to disasters or required for emergency response.

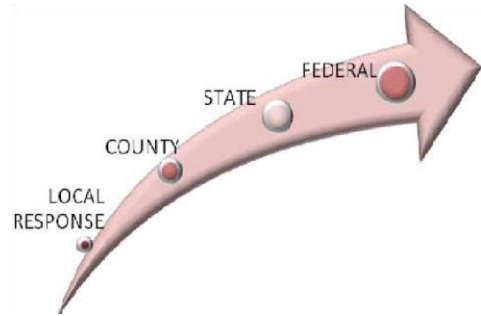
## 3.4 Capability Assessment

Davis County has conducted a risk analysis and capability assessment using Digital Sandbox's Risk Analysis Center. This report focuses on assessing, prioritizing, and managing Salt Lake County-specific risks. The risks facing Davis County were then prioritized by a set of capabilities that proves most effective at mitigating those risks. Investments have been built on those key capabilities where Davis County can mitigate those risks.

## Section 4 CONCEPT OF OPERATIONS

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Clearfield City uses a bottom-up approach in all phases of emergency management, with emergency activities being resolved at the lowest possible level of response. The resources of local response agencies, county, state, and federal agencies are used in this sequential order to ensure a rapid and efficient response.



### 4.1 Normal Operations

In the absence of a declared disaster or state of emergency, the emergency response forces of the city (EMS, fire, law enforcement, and public works) will respond to emergencies within Clearfield City with the authorities vested to them by law and local policy. Mutual aid and shared response jurisdictions are addressed through local agreements and do not require a local declaration of a state of emergency to enable them.

Clearfield City Emergency Management Division monitors local emergencies and provides EOC operational assistance as required. Notifications of reportable events are made to the appropriate departments and agencies and warning points. Severe weather watches and warnings are relayed to agencies when issued by the National Weather Service (NWS). The city EOC may be activated without a local declaration of a state of emergency to support local agencies in normal response or community emergencies.

### 4.2 Emergency Operations Plan Activation

This Emergency Operations Plan (EOP) will be activated when an emergency has been declared by the Mayor or designees, or when an emergency is considered imminent or probable and the implementation of this EOP and the activation of the Clearfield City EOC is considered a prudent, proactive response.

This EOP is effective for planning and operational purposes under the following conditions:

- An incident occurs or is imminent
- A state of emergency is declared by the Mayor or designees.
- As directed by the Clearfield City Emergency Manager or designee

## 4.3 Declaring a Local State of Emergency

The Robert T. Stafford Disaster Relief and Emergency Assistance Act (referred to as the Stafford Act - 42 U.S.C. 5721 et seq.) authorizes the president to issue major disaster or emergency declarations before or after catastrophes occur. Emergency declarations trigger aid that protects property, public health and safety, and lessens or averts the threat of an incident becoming a catastrophic event.

An event may start out small and escalate quickly or a major event may occur at any time. The following are the steps leading to a disaster declaration:

- As soon as an incident occurs, Clearfield City Emergency Management Division begins monitoring the situation. The EOC may be put on standby or minimally staffed.
- Clearfield City, using the most functional and available method of communication (see 4.4.1), notifies the Clearfield City Emergency Manager of the incident and requests assistance. An initial assessment of damages is provided if available.
- When conditions warrant, the Clearfield City Emergency Manager, will request a declaration that a local state of emergency exists in Clearfield City. The Mayor has the authority to declare an emergency and is the elected official charged with overall responsibility for the response and recovery during a declared local state of emergency. After 30 days, the declaration will expire unless it is ratified by the county council.
- The Clearfield City EOP will be fully activated upon declaration of a local state of emergency.
- Damage assessment updates from the affected areas should follow at regular intervals to the city EOC.
- As specific assistance requests are received, Clearfield City departments and agencies may respond with available resources to assist in response, recovery, and mitigation efforts.

Federal disaster law restricts the use of mathematical formulas or other objective standards as the sole basis for determining the need for federal supplemental aid. As a result, the Federal Emergency Management Agency (FEMA) assesses a number of factors to determine the severity, magnitude, and impact of a disaster. In evaluating a governor's request for a major disaster declaration, a number of primary factors, along with other relevant information, are considered in developing a recommendation to the president for supplemental disaster assistance.

The very nature of disasters—their unique circumstances, the unexpected timing, and varied impacts—precludes a complete listing of factors considered when evaluating

disaster declaration requests. However, the primary factors considered include the following:

- Amount and type of damage (number of homes destroyed or with major damage)
- Impact on the infrastructure of affected areas or critical facilities
- Imminent threats to public health and safety
- Impacts to essential government services and functions
- Unique capability of federal government
- Dispersion or concentration of damage
- Level of insurance coverage in place for homeowners and public facilities
- Assistance available from other sources (federal, state, local, voluntary organizations)
- State and local resource commitments from previous, undeclared events
- Frequency of disaster events over recent time period

### 4.3.1 Clearfield City Resources

Clearfield City shall use its own resources first in an emergency or disaster situation and may notify and call for assistance from the Davis County EOC during events that overwhelm or threaten to overwhelm their own response and recovery resources.

(Clearfield City has mutual aid agreements with Layton City, Hill Air force Base, Syracuse City , Clinton City, North Davis Fire District, Davis County.)

County, state, and federal relief will likely only be provided when damage is widespread and severe. Therefore, the Clearfield City Emergency Management Division must develop and maintain an ongoing program of mitigation, preparedness, response, and recovery.

FEMA coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or human-caused, including acts of terror.

When required, Clearfield City will declare a local state of emergency and direct emergency response coordination and operations from the Clearfield City EOC taking into account the primary factors required by FEMA for their declaration process.

## 4.4 Emergency Operations Center

The Clearfield City Emergency Operations Center (EOC) will serve as the Clearfield City command center for all disaster response operations. It is located **inside City Hall, 55 South State Street, Clearfield, Utah**. If a disaster or emergency situation prevents the use of the primary facility, **the alternate EOC is located inside of the Clearfield Public Works Building located at 497 South Main, Clearfield Utah**

### 4.4.1 Activation of the Emergency Operations Center

The EOC may be activated by the Mayor or Emergency Manager during any situation where the need for EOC-level coordination is evident. Activation authority may also extend to the following:

- The Emergency Manager may activate the EOC whenever facilitation of Clearfield City interdepartmental coordination is necessary for the successful management of an event.
- Clearfield City emergency management on-call duty officers may independently activate the EOC when the Clearfield City Emergency Manager is unavailable and it has been determined by the personnel commanding an emergency event that
- Clearfield City interdepartmental coordination is required.
- Any department head may request the EOC be activated by contacting the Clearfield City Emergency Management Division staff. Such requests should be related to the facilitation of interdepartmental coordination for the purposes of managing an emergency. If the EOC mission is unclear, or if the need for such a response is not evident, the matter will be referred to the Clearfield City Emergency Manager, who may request policy group input prior to authorizing EOC activation.

Notification regarding an EOC stand-by or activation will be accomplished using communication methods that are most functional and available, such as the following:

Primary:

- Landline phone
- Cellular phone
- Text message
- E-mail
- Internet
- 800 MHZ radio
- Secondary:
  - Paging system

- 
- Local media

- Tertiary:
- Satellite telephone
- Satellite internet

Clearfield City emergency management may also activate the EOC in preparation for planned events in which EOC-level coordination is needed. Examples of planned events may include but are not limited to protests and demonstrations, political events, parades, and holiday events.

### 4.4.2 EOC Activation Levels of Operation

Emergencies or disasters that can potentially affect Clearfield City are divided into three levels of readiness to establish emergency operations. These levels are outlined below and mirror the Davis County EOP and the Utah Department of Emergency Management Emergency Operations Plan levels to maintain consistent definitions and facilitate activation and response to an emergency.

Clearfield City Emergency Management Division, in coordination with the city manager, is constantly monitoring events within the city. Emergency Management Division staff are on-call at all times to monitor and follow up on situations, threats, or events within the city. How severe an event is will directly affect the level of activation. Increasing or decreasing levels of activation will be directly decided by the Clearfield City Mayor and the Emergency Manager. When the EOC is activated a centralized response and recovery will be established, with operational plans and activities focused on efficiency, quality, and quantity of resources. There are three levels of activation, which coordinate with Salt Lake County, State of Utah, and federal plan activation levels:

- **Level I:** Full-scale activation
- **Level II:** Limited activation
- **Level III:** Monitoring activation

Table 4-1 summarizes of the levels of emergencies or disasters and corresponding Clearfield City Emergency Management EOC operational level.

#### 4.4.2.1 Level I - Full-Scale Activation

Level I is a complete mobilization and operation of the EOC with full staffing, as available. The EOC may be operated on a 24-hour schedule due to the severity of the event.

#### 4.4.2.2 Level II - Limited Activation

Level II is limited agency activation. Coordinators of primary ESFs that are affected will be notified by the Emergency Manager, or his/her designee, to report to the EOC. All other ESFs are alerted and put on standby. All agencies involved in the response may be

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requested to provide a representative to the Clearfield City EOC. These emergencies

require a limited staff to direct and support needed EOC operations. Only those functions which are necessary to support the response to the emergency are activated.

### 4.4.2.3 Level III - Monitoring Activation

Level III is a preparatory step taken upon the receipt of a warning for a potential disaster or emergency condition. The City Manager, Mayor and Emergency Manager are apprised of the event, evaluates the situation and, if conditions warrant, appropriate individuals and agencies are alerted and advised of the situation and instructed to take appropriate action as part of their everyday responsibilities. The EOC may be activated with only administrative staff that assesses the situation and they may escalate the activation if needed. This level typically involves observation, verification of appropriate action, and follow-up. Notifications may be made to potentially affected departments and other agencies or jurisdictions. The EOC may be set up, prepared for operations, and communications equipment tested and made operational. The day-to-day operations are typically not altered and the management structure stays the same.

**Table 4-1 Levels of Emergencies or Disasters and Corresponding Clearfield City Actions**

Level of Emergency or Disaster	Initiating Events	EOC Operational Level	Corresponding Actions
I	Widespread threats to the public safety; large-scale Clearfield City, Davis County, state and federal response anticipated	I	Full activation of Clearfield City EOC. All ESF primary and support agencies send representatives to the Clearfield City EOC.
II	An incident begins to overwhelm Clearfield City response capability; some Davis County assistance possible	II	Limited activation. Selected primary ESF representatives report to the EOC. Clearfield City EOC and all other ESFs are alerted and put on standby.
III	Emergency incident for which local response capabilities are likely adequate	III	Emergency management staff will monitor situation and, if needed, appropriate local jurisdictional agencies and departments are notified to take action as part of their everyday responsibilities.

### 4.4.3 Emergency Support Functions

The EOC is organized based on the ICS structure, which provides EOC staff with a standardized operational structure and common terminology. The EOC is organized into 15 ESFs. ESFs are composed of local departments and agencies and voluntary organizations that are grouped together to provide needed assistance.

These 15 categories or types of assistance constitute Clearfield City ESFs and will be part of the operations section as designated under ICS. ESFs, in coordination with Clearfield



## CONCEPT OF OPERATIONS

City Emergency Management Division, are the primary mechanism for providing response and recovery assistance to local governments throughout all phases of a Level III disaster. Assistance types are grouped according to like functions. Table 4-2 summarizes the services each provides.

- Clearfield City departments, agencies, and organizations have been designated as primary and support agencies for each ESF according to authority, resources, and capability to coordinate emergency efforts in the field of each ESF.
- Primary agencies, with assistance from one or more support agencies, are responsible for coordinating the ESF activities and ensuring that tasks assigned to the ESF by Clearfield City emergency management are completed successfully.
- ESF operational autonomy tends to increase as the number and complexity of mission assignments increases following an emergency. However, regardless of circumstance, the ESFs will coordinate with the Operations Section chief to execute and accomplish the ESFs missions.

**Table 4-2 Summary of Clearfield City Emergency Support Functions**

Annex	Primary Agency	Supporting Agencies
<b>ESF #1 - Transportation</b>	Clearfield City Public Works Department	<ul style="list-style-type: none"> <li>▪ Davis School District</li> <li>▪ Utah Transit Authority</li> </ul>
<b>ESF #2 - Communications</b>	Clearfield City Information Technology	<ul style="list-style-type: none"> <li>▪ Davis Dispatch</li> <li>▪ Layton &amp; Weber Dispatch</li> <li>▪ Salt Lake ARES</li> <li>▪ Utah Communication Area Network</li> </ul>
<b>ESF #3 - Public Works and Engineering</b>	Clearfield City Public Works	<ul style="list-style-type: none"> <li>▪ Utah Department of Public Safety</li> <li>▪ Rocky Mountain Power</li> </ul>
<b>ESF #4 - Firefighting</b>	North Davis Fire Department	<ul style="list-style-type: none"> <li>▪ Clinton, Layton, Syracuse Fire</li> </ul>
<b>ESF #5 - Emergency Management</b>	Clearfield City Emergency Management Division	<ul style="list-style-type: none"> <li>▪ All City Departments</li> <li>▪ All Volunteer Organizations</li> </ul>

## CONCEPT OF OPERATIONS

<b>ESF #6 - Mass Care, Emergency Assistance, Housing and Human Services</b>	Davis County Health Department	<ul style="list-style-type: none"> <li>▪ Clearfield City Public Works</li> <li>▪ Clearfield City Fire Department</li> <li>▪ Clearfield City Police Department</li> <li>▪ Clearfield City Community Emergency Response Team</li> <li>▪ American Red Cross</li> <li>▪ Faith-based organizations</li> </ul>
<b>ESF #7 -Logistics Management and Resource Support</b>	Clearfield City Public Works	<ul style="list-style-type: none"> <li>▪ All City Departments</li> </ul>
<b>ESF #8 -Public Health and Medical Services</b>	Salt Lake Valley Health Department	<ul style="list-style-type: none"> <li>▪ Clearfield City Fire Dept</li> <li>▪ Clearfield City Police Dept</li> <li>▪ Clearfield City Public Works</li> </ul>
<b>ESF #9 -Search and Rescue</b>	North Davis Fire District	<ul style="list-style-type: none"> <li>▪ Clearfield City Public Works</li> <li>▪ Clearfield City Police Dept</li> <li>▪ U.S.A.R. Task Force 1</li> </ul>
<b>ESF #10 - Oil and Hazardous Materials</b>	North Davis Fire District	<ul style="list-style-type: none"> <li>▪ Clearfield City Public Works</li> <li>▪ Clearfield City Police Dept</li> </ul>
<b>ESF #11 - Animal Services, Agriculture and Natural Resources</b>	Davis County Animal Services	<ul style="list-style-type: none"> <li>▪ Clearfield City Public Works</li> <li>▪ Clearfield City Animal Control</li> </ul>
<b>ESF #12 - Energy</b>	Public Utilities, Rocky Mountain Power	<ul style="list-style-type: none"> <li>▪ Clearfield City Public Works</li> </ul>
<b>ESF #13 - (Law Enforcement) Public Safety and Security</b>	Clearfield City Police Department	<ul style="list-style-type: none"> <li>▪ Layton, Sunset, Clinton, Syracuse Police Depts</li> <li>▪ Davis County Sheriff DepT.</li> <li>▪ Others as needed</li> </ul>
<b>ESF #14 - Long-Term Community Recovery</b>	Clearfield City Community & Economic Development	<ul style="list-style-type: none"> <li>▪ All city departments</li> <li>▪ Davis County Emergency Management</li> </ul>
<b>ESF #15 - External Affairs</b>	Clearfield City Mayor's Office	<ul style="list-style-type: none"> <li>▪ Davis County Joint Information Center</li> </ul>

### 4.4.4 Emergency Operations Center Coordination

Clearfield City response to and recovery from an emergency and/or pending disaster is carried out through the city EOC organization as illustrated below.

(insert Clearfield city Org Chart)

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## CONCEPT OF OPERATIONS

Clearfield City Emergency Management Division is responsible for emergency operations and coordination before, during, and after an event. The EOC is where incident management and policy coordination take place. The principles of this EOP comply with NIMS, which provides a core set of common concepts, principles, terminology, and technologies. The EOC will especially be needed when incidents cross disciplinary boundaries or involve complex incident management scenarios. The EOC reinforces interoperability and makes the response more efficient and effective by coordinating resources and making decisions based on agreed-upon policies and procedures.

The Clearfield City EOC will be activated as necessary to manage the event. Clearfield City emergency response coordination will be assigned by the Emergency Manager and have emergency responsibilities to support the following common tasks:

- Assign personnel to Clearfield City EOC.
- Notify department personnel and implement established call-down procedures to contact key stakeholders and essential staff. Each department and agency is responsible for ensuring that critical staff are identified and trained in ICS and NIMS prior to an incident to enable effective execution of existing response plans, procedures, and policies.
- All Clearfield City Employees are subject to mandatory call back to help in the event of an EOC activation.
- Protect vital records, materials, facilities, and services.
- Provide information and instructions to personnel on self-protection while minimizing exposure resulting from particular hazards associated with the emergency.

Collaboration and development of consensus within the EOC takes place using ICS through use of a structured method for developing priorities and objectives called the EOC action planning process. All EOC sections provide input to the Planning Section and the Policy Group for the development of EOC priorities. These priorities serve as guidance for the allocation of resources and enable the EOC to coordinate requests.

The Clearfield City EOC is organized by levels, with the supervisor of each level holding a unique title (for example, only a person in charge of a section is labeled "chief"; a "director" is exclusively the person in charge of a branch). Levels (supervising person's title) are:

- Incident manager
- Section chief
- Branch director
- Unit leader

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## CONCEPT OF OPERATIONS

The use of distinct titles for ICS positions allows for filling ICS positions with the most qualified individuals rather than by seniority. Standardized position titles are useful when requesting qualified personnel. Clearfield City and county agencies and response partners may have various roles and responsibilities throughout the duration of an emergency. Therefore, it is particularly important that the local command structure established to support response and recovery efforts is able to expand and contract as the situation changes. Typical duties and roles may also vary depending on the severity of impacts, size of the incident, and availability of local resources. Thus, it is imperative to develop and maintain depth within the command structure and response community.

### **4.4.5 Decision Making in the Emergency Operations Center**

The EOC is activated to develop and maintain awareness of the entire situation for decision makers and to coordinate support for emergency responders. This common operating picture is critical because it provides the basis for making decisions and facilitates the release of emergency public information. Situational awareness is also vital to the effective coordination of support for responders in the field.

### **4.4.6 Emergency Operations Center Action Planning**

EOC action plans provide designated EOC personnel with knowledge of the objectives to be achieved and the steps required for their achievement. EOC action plans also provide a basis for measuring achievement of objectives and overall system performance. Action planning is an important management tool that involves the following:

- Identification of emergency response priorities and objectives based on situational awareness
- Documentation of established priorities and objectives and the associated tasks and personnel assignments

The Planning Section is responsible for developing the EOC action plan and facilitating action planning meetings. EOC action plans are developed for a specified operational period, which may range from a few hours to 24 hours. The operational period is determined by establishing an initial set of priority actions. A reasonable timeframe is then determined for the accomplishment of those actions. EOC action plans should be sufficiently detailed to guide EOC elements in implementing the priority actions but do not need to be complex.

### **4.4.7 After Action Reports**

As immediate threats to life and property subside and the need for sustained ESF operations diminishes, responsible individuals will be debriefed and lessons learned will be documented. Resulting information will be consolidated and reviewed by Clearfield

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City Emergency Management Division personnel and a written report will be prepared.

Matters requiring corrective action will be forwarded to Clearfield City Emergency Management Division planning staff to be addressed as needed

### 4.5 Notification and Warning

- Emergency Dispatch (9-1-1) will be essential in the crisis management phase.
- Emergency dispatchers will be equally important during consequence management as they direct emergency police, fire, EMS, and public works resources to areas of immediate need.
- Local, state, and federal officials will be notified through the use of pre-established internal call-list and procedures maintained by emergency response organizations, departments and agencies.
- The countywide Community Alert Network (reverse 9-1-1) can be used to rapidly contact homes, business owners, institutions and others via telephone in a specific area with emergency instructions.
- The Emergency Alert System (EAS) may be utilized and activated with authorization from the Emergency Manager.
- Code Red
- IPAWS

# Section 5 ORGANIZATION AND RESPONSIBILITIES

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Clearfield City departments, agencies, and response partners may have various roles and responsibilities throughout the duration of an emergency. Therefore, it is particularly important the Clearfield City command structure established to support response and recovery efforts is able to expand and contract as the situation changes. Typical duties and roles may also vary depending on the severity of impact, size of the incident, and availability of local resources. Thus, it is imperative to develop and maintain depth within the command structure and response community.

Each department and agency is responsible for ensuring that critical staff are identified and trained at levels that enable effective execution of existing response plans, procedures, and policies. Departments and agencies tasked by this emergency operations plan (EOP) with specific emergency management responsibilities should complete the following:

- Maintain current internal personnel notification rosters and standard operating procedures to perform assigned tasks (notifications, staffing, etc.).
- Negotiate, coordinate, and prepare mutual aid agreements as appropriate.
- Analyze need and determine specific communications resource needs and requirements.
- Provide the Emergency Management Division with current contact information, facsimile numbers, and e-mail addresses.
- Identify potential sources of additional equipment and supplies.
- Provide for continuity of operations by taking action to accomplish the following:
  - Ensure orders of succession for key management positions are established to ensure continuous leadership and authority for emergency actions and decisions in emergency conditions.
  - Protect records, facilities, and organizational equipment deemed essential for sustaining government functions and conducting emergency operations.
  - If practical, ensure, that alternate operating locations are available if the primary location suffers damage, becomes inaccessible, or requires evacuation.
  - Protect emergency response staff. Actions include the following:
    - Obtain personal protective equipment for responders.
    - Provide security at facilities.
    - Rotate staff or schedule time off to prevent fatigue and stress.

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## ORGANIZATION AND RESPONSIBILITIES

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- Make stress counseling available.
- Encourage staff to prepare family disaster plans including arrangements for the safety and welfare of emergency worker's families if sheltering is required.

The following are Clearfield City, county, state, federal, and non-governmental agencies and departments tasked with primary or support responsibilities as detailed by the EOP. Assignments that are more specific can be found in the functional area, ESFs, and incident annexes and appendices to this EOP.

### 5.1 Clearfield City Departments and Agencies

- Clearfield City Public Works Department
- Clearfield City Information Technology, Finance, and Human Resources
- North Davis Fire District
- Clearfield City Community & Economic Development
- Clearfield City Administration
- Clearfield City Police Department
- Clearfield City Attorney's Office
- Clearfield City Building Official

### Clearfield City Emergency Management Division

- Initiate and coordinate amateur radio service for the EOC if disaster conditions cause the radio system to fail.
- Maintain the computer-driven information management programs and ensure the training of adequate personnel on their operation and use.
- Provide disaster management-related information using the information management and response planning computer programs and provide this information to the EOC and others as determined by the director of emergency services.
- Maintain incident logs, mission-tracking log, and mutual aid request log and document all EOC briefings, meetings, and other information tracking procedures.

## 5.2 County Departments and Agencies

### Davis County Emergency Management

- Maintain ESF #5's computer-driven information management programs and ensure the training of adequate personnel on their operational and utilization.
- Provide disaster management-related information using ESF #5's information management and response planning computer programs and provide this information to the county EOC and others as determined by the director of emergency services.
- Maintain incident logs, mission-tracking log, and mutual aid request log and document all county EOC briefings and meetings, plus other information tracking procedures.
- Develop division procedures that increase capabilities to respond to and recover from emergencies and disasters to local jurisdictions.
- Coordinate, supervise, and manage the procurement, distribution, and conservation of supplies and resources available for use by County government in supporting recovery.

### Davis County Health Department

- Provide subject matter expertise, consultation, and technical assistance to ESF #8 partners on disaster human services issues.
- Provide medical staff and support to augment health services personnel as appropriate.
- Provide medical care and mental health services for affected populations either within or outside the shelter locations in accordance with appropriate guidelines.
- Provide technical assistance for shelter operations related to food, vectors, water supply, and wastewater disposal.
- Assist in the provision of medical supplies and services, including durable medical equipment.
- Coordinate overall needs assessment and monitors potential health hazards
- Identify critical personnel and responsibilities, emergency chain of command, appropriate emergency notification procedures and alternate work locations.
- Endeavor to provide accurate and timely emergency public information.



### Animal Services

- Provide support to ensure an integrated response to provide for the safety and wellbeing of household pets and companion animals
- Serve as the coordinating agency for all other animal support organizations in the County.
- Identify and provide qualified veterinary medical personnel for incidents/events requiring veterinary medical services or public health support for household pets and service animals.
- Coordinate and provide emergency and disaster-related veterinary medical care services to affected animal populations within or outside of shelter locations until local infrastructures are reestablished.
- Provide veterinary public health, zoonotic disease control, environmental health, and related service coordination.

### Clearfield City Dispatch

- Operate as a 24-hour 7-day a week 911 police, fire, and emergency medical services dispatch center
- Provide after-hours notification for the emergency management staff, responders, and the media if conditions, such as threat to life and property and safety of the responders.

## 5.3 State Agencies

### Utah Department of Emergency Management

- Coordinate the State of Utah's response to disasters.
- Support Clearfield City and Davis County emergency management efforts when local resources are unable to cope with the situation and when a particular capability or resource is required but unavailable.
- Contact the federal government for assistance if the state is unable to fulfill the request.

## 5.4 Federal Agencies

### Federal Emergency Management Agency

- Coordinate the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or human-caused, including acts of terror.

### National Weather Service

- Issue severe weather watches and warnings.

## 5.5 Non-governmental Organizations

### American Red Cross

- Provide staff to work in support of mass care and sheltering activities.
- Provide subject-matter expertise on regulations, policy, and all relevant ARC issues, including general mass care planning, preparedness, and response and recovery activities as ARC-specific activities in these areas.
- Provide information on current ARC mass care activities as required.
- Support reunification efforts through its Safe and Well Web site and in coordination with government entities as appropriate.
- Provide public health and safety, and lessen or avert the threat of an incident becoming a catastrophic event.
- Provide staff and support as part of an integrated case management system.

# ORGANIZATION AND RESPONSIBILITIES

**Table 5-1 Emergency Support Functions Assignment Matrix**

EOC Organization by ESF P = Primary Agency S = Support Agency	ESF #1 Transportation	ESF # Communications	ESF #3 Public Works and Engineering	ESF #4 Firefighting	ESF #5 Emergency Management	ESF #6 Mass Care, Emergency Assistance, Housing and Human Services	ESF #7 Logistics Management and Resource Support	ESF #8 Public Health and Medical Services	ESF #9 Search and Rescue	ESF #10 Oil and Hazardous Materials	ESF #11 Animal Services, Agriculture and Natural Resources	ESF #12 Energy (Public Utilities)	ESF #13 (Law Enforcement) Public Safety and Security	ESF #14 Long Term Community Recovery	ESF #15 External Affairs
Clearfield City Public Works Department	P		P		S	S	P	S	S	S	S	S		S	
Clearfield City Information Technology, Human Resources & Finance		P			S		S								S
North Davis Fire District				P											
Clearfield City Emergency Management Division															
Clearfield City Administration															
Davis County Health Department															
Clearfield City Police Department															
Davis County Animal Services															
Clearfield City Attorney's Office															
Clearfield City Community & Economic Development															
Clearfield City Public Utilities															

## Section 6 DIRECTION, CONTROL, AND COORDINATION

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The emergency response forces of the city (EMS, fire, law enforcement, and public works) are the primary forces of Clearfield City in response to city emergencies and disasters.

Clearfield City Emergency Management Division coordinates response to major events when required through the Clearfield City EOC. The Clearfield City Emergency Manager, in collaboration with the Clearfield City Mayor, will focus on a declaration of a local state of emergency when necessary. If the emergency exceeds locally available resources of the emergency response forces, the Clearfield City Emergency Manager can request county assistance from Davis County Emergency Management. Davis County Emergency Management is the agency charged with coordinating local jurisdictions located within Davis County response to disasters.

The Clearfield City EOP components will be coordinated as follows:

1. This promulgated EOP is effective immediately upon approval and implementation.
2. All departments, agencies, and organizations involved in the execution of this EOP will be organized, equipped, and trained to perform all designated responsibilities contained in this EOP and its implementing instructions for preparedness, response, and recovery activities.
3. All organizations are responsible for developing and maintaining their own internal operating and notification procedures.
4. All responding organizations are responsible for filling any important vacancies, recalling personnel from leave if appropriate, and alerting those who are absent due to other duties or assignments.
5. Unless directed otherwise, existing organization/agency communications systems and frequencies will be employed.
6. Unless directed otherwise, the release of information to the public or media will be handled through the City's Joint Information System using the concepts outlined in ESF #15 - External Affairs.
7. Personnel designated as representatives to the EOC will make prior arrangements to ensure that their families are provided for in the event of an emergency to ensure a prompt, worry-free response and subsequent duty.

## DIRECTION, CONTROL, AND COORDINATION

8. Once the EOC has been activated, organizational and agency representatives will complete the following:
  - a. Report to EOC check-in immediately upon arrival to receive a situation update and to confirm table/telephone assignments.
  - b. Provide name, agency, and contact information on EOC staffing chart.
  - c. Ensure adequate 24/7 staffing for long-term EOC activations.
  - d. Ensure that their departments/agencies are kept constantly informed of the situation, including major developments, decisions, and requirements.
  - e. Maintain coordination with other appropriate organizations and agencies.
  - f. Thoroughly brief incoming relief personnel and inform the EOC incident manager of the changeover prior to departing. The briefing will include, at a minimum, information on what has happened, problems encountered, actions pending, and the location and phone number of the person being relieved.
  - g. The safety of the affected population and response or recovery personnel will be a high priority throughout an emergency. All actions contemplated will consider safety prior to any implementing decision, and safety will be constantly monitored during the operation.

### **6.1 Preliminary Damage Assessment**

A preliminary damage assessment is conducted within the framework of a declaration process. The preliminary damage assessment assists the Emergency Manager and the Mayor in determining resources available and additional needs that may be required. Damage assessments are to be relayed to the city EOC through damage assessment components. Clearfield City will work with Davis County Emergency Management to assemble assessments in the EOC environment.

A preliminary damage assessment team may be composed of personnel from the Federal Emergency Management Agency (FEMA), the state emergency management agency, county and Clearfield City officials, and the U.S. Small Business Administration. The team's work begins with reviewing the types of damage or emergency costs incurred by the units of government and the impact to critical facilities, such as public utilities, hospitals, schools, and fire and police departments. They will also look at the effect on individuals and businesses, including the amount of damage and the number of people displaced as well as the threat to health and safety caused by the event. Additional data from the American Red Cross or other local voluntary agencies may also be reviewed. During the assessment, the team will collect estimates of the expenses and damages compiled by the EOC.

This information can then be used by the governor to support a declaration request that will outline the cost of response efforts, such as emergency personnel overtime, other

emergency services shortfalls, community damage, citizenry affected, and criteria to illustrate that the needed response efforts are beyond state and Clearfield City recovery capabilities. The information gathered during the assessment will help the governor certify that the damage exceeds state and local resources.

## 6.2 Response Procedures

Clearfield City Emergency Management Division in coordination with the city manager will monitor impending emergencies and actual occurrences. If the readiness level indicates, the Clearfield City Emergency Management Division staff will notify any key response organizations. When events are such that normal response procedures are inadequate, Clearfield City will declare a state of emergency and activate the EOP, mutual aid agreements, and the Clearfield City EOC. The Clearfield City Emergency Manager directs the activation and operation of the EOC.

For those situations where response is beyond the capability of Clearfield City due to the severity or the need for special equipment or resources, Clearfield City will declare a state of emergency and notify and possibly request assistance from Davis County Emergency Management.

The Clearfield City EOC serves as the central location for direction and control of response and recovery activities. When the EOC is fully activated, it will be staffed by the Clearfield City's Emergency Management Division staff and personnel from each of the ESFs that are activated. Each ESF will designate a lead who will direct that ESF operation. These individuals will report to the Clearfield City Emergency Management Division.

Emergency response actions may be undertaken and coordinated with or without activation of the Clearfield City EOC, depending on the severity of the impending or actual situation. The decision to activate the city EOC will be made by Clearfield City Emergency Management Division in conjunction with field command staff.

Response priorities will focus on life safety; then basic survival issues (water, food, basic medical care, shelter); restoration of the city's vital infrastructures (water/waste systems, electric, phones, roads); clean up and emergency repairs; and then recovery.

When Clearfield City requires shelter facilities, ESF #6 - Mass Care, Emergency Assistance, Housing and Human Services will be notified to coordinate sheltering operations. A verbal announcement to school officials should be followed by a written notification.

The joint information center (JIC) will organize notifications to the public, business community, and other parties of developments and activities via the local media.

## DIRECTION, CONTROL, AND COORDINATION

If Clearfield City resources cannot cope with an emergency, Clearfield City Emergency Management Division will request mutual aid or Davis County assistance. Davis County is a participant in the Utah Inter-local Mutual Aid Agreement.

All requests for mutual aid and Salt Lake County/state/federal assistance will be coordinated by the Clearfield City EOC and forwarded to the Davis County EOC. The Davis County liaison will assist Clearfield City with appropriate procedures to accomplish these efforts.

### **6.3 Response Recovery**

Clearfield City emergency and public works personnel, volunteers, humanitarian organizations, and other private interest groups provide emergency assistance required to protect the public's health and safety and to meet immediate human needs.

If necessary, the Mayor can declare a state of emergency and activate the Clearfield City's EOP to augment individual and public resources as required.

The Clearfield City EOC will conduct a needs assessment immediately after a disaster occurs. The needs assessment shall identify resources required to respond to and recover from the disaster. This will form the basis for the notification and request Salt Lake County, state, and federal assistance.

ESF agencies shall report to the Clearfield City EOC as their first priority. They will prioritize their needs as quickly as possible accordingly:

1. Search and rescue operations
2. Human requirements (such as water, food, shelter, and medical support)
3. Property and infrastructure (transportation, communications, and utilities systems)

The EOC will compile damage assessment information to determine the fiscal impact and dollar loss associated with a disaster. Damage assessment information is needed to secure a presidential disaster declaration (not normally required before federal assistance is requested in a catastrophic disaster).

Emergency public information and rumor control are coordinated by ESF #15 - External Affairs. A JIC will be established when the Clearfield City EOC is activated or when a state of emergency has been declared for Clearfield City. The JIC will be under the direction of the ESF #15 - External Affairs primary coordinator. The JIC will handle rumor control.

Mutual aid agreements will be used for support from other local governments. Mutual aid requests will be coordinated with Clearfield City EOC and Davis County EOC if operational to ensure coordination with other affected jurisdictions.

When the emergency has diminished to the point where the normal day-to-day resources and organization of Clearfield City can cope with the situation, the Clearfield City Mayor

terminates the state of emergency. The EOP and Clearfield City EOC may continue to function in support of limited emergencies and the recovery process.

The Mayor may determine, after consulting with local government officials, that the recovery appears to be beyond the combined resources of both the county and local governments and that state assistance may be needed. The Mayor must certify the severity and magnitude of the disaster exceed county and local capabilities; certify state assistance is necessary to supplement the efforts and available resources of the city, county and other local governments, disaster relief organizations, and compensation by insurance for disaster-related losses; confirm execution of the Clearfield City's EOP; and certify adherence to cost-sharing requirements.

If Clearfield City and Davis County receives a presidential disaster declaration, a recovery team will be implemented to address long-term recovery issues.

### **6.4 Requesting County, State, and Federal Resources**

Requests for assistance will be forwarded to Davis County EOC then to the Utah Department of Emergency Management from the Davis County EOC when Clearfield City resources are exhausted or Clearfield City capabilities are unable to meet the need. The Utah Department of Emergency Management can orchestrate and bring to bear outside resources and materials to meet the situation. The State of Utah is able to contact the federal government for assistance if it is unable to fill the request.

### **6.5 Continuity of Government**

Continuity of government is an essential function of emergency management and is vital during a community emergency or disaster situation. All levels of government (federal, state, and local) share a constitutional responsibility to preserve life and property of its citizenry. Local continuity of government is defined as the preservation and maintenance of the local civil government ability to carry out its constitutional responsibilities. Ordinances, administrative rules, and departmental procedures address continuity of government in Clearfield City.



## Section 7 DISASTER INTELLIGENCE

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Disaster intelligence relates to collecting, analyzing, and disseminating information and analyses that describe the nature and scope of hazards and their impacts. Intelligence and information sharing in the EOC is important, especially for each ESF that is activated. It will be vital in evaluation of ESF resources, capabilities, and shortfalls (for example, availability of trained personnel, equipment, and supplies) and will help to determine the level of assistance that is needed, according to each ESF. This information will become part of the planning and response process as ESF shortfalls are relayed to the Clearfield City EOC command staff.

Fusion centers provide analytical products (for example, risk and trend analyses) that are derived from the systematic collection and evaluation of threat information. Fusion centers provide access to national-level intelligence and can serve mechanism to deconflict information.

ESF #5 - Emergency Management is responsible for establishing procedures for coordinating overall information and planning activities in the EOC. The EOC supports local emergency response and recovery operations; provides a nerve center for collection and dissemination of information to emergency management agencies in order to qualify for Davis County, state, and federal assistance; gauges required commitment of resources; and supports other emergency response organizations in their assigned roles.

Disaster intelligence incorporates essential elements of information, which include but are not limited to the following:

- Information element
- Specific requirements
- Collection method
- Responsible element
- Deliverables

Situational rapid assessment includes all immediate response activities that are directly linked to initial assessments to determine life-saving and life-sustaining needs. It is a systematic method for acquiring life-threatening disaster intelligence after a disaster has occurred. In an event that occurs without warning, a rapid assessment must be conducted using local resources. This assessment will lay the foundation to determine immediate response efforts and provide adequate local government response. Coordinated and timely assessments allow for prioritization of response activities, allocation of resources, and criteria for requesting state and federal assistance.

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## DISASTER INTELLIGENCE

Clearfield City Emergency Management Division staff in coordination with the city administrator monitors events 24/7, which provides immediate information management. Clearfield City will activate local rapid assessment following any event where disaster intelligence is needed. Rapid assessment involves teamwork and requires personnel who are in place and know their responsibilities. The rapid assessment will be organized for information flow to a source that will most likely reside in the EOC. This person will prepare documentation necessary for continuing response operations and EOC activation if necessary.

Assessment is accomplished in three phases:

- Rapid assessment, which takes place within hours and focuses on life-saving needs, hazards, and critical lifelines
- Preliminary damage assessment, which affixes a dollar amount to damage
- Combined verification, which includes a detailed inspection of damage to individual sites by specialized personnel

Development of rapid assessment procedures will provide guidance to all participating agencies that will be involved in the process. Rapid assessment procedures will include the following:

- Developing a jurisdictional profile.
- Sectoring Clearfield City and performing an assessment by sector
- Looking at Clearfield City staffing patterns and possible resource needs
- Developing communication procedures
- Testing and exercising

Development of rapid assessment forms will assist pre-identified personnel as they collect intelligence. These checklists will ensure uniformity for information gathered, disseminated, and collected.

## Section 8 COMMUNICATIONS

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Emergency communications is defined as the ability of emergency responders to exchange information via data, voice, and video. Emergency response at all levels of government must have interoperable and seamless communications to manage emergencies, establish command and control, maintain situational awareness, and function under a common operating picture for a broad spectrum of incidents.

Emergency communications consists of three primary elements:

- **Operability** - The ability of emergency responders to establish and sustain communications in support of the operation.
- **Interoperability** - The ability of emergency responders to communicate among jurisdictions, disciplines, and levels of government using a variety of communication mediums. System operability is required for system interoperability.
- **Continuity of communications** - The ability of emergency response agencies to maintain communications in the event of damage to or destruction of the primary infrastructure.

### 8.1 Common Operating Picture

A common operating picture is established and maintained by the use of integrated systems for communication, information management, intelligence, and information sharing. This allows a continuous update of data during an incident and provides a common framework that covers the incident lifecycle across jurisdictions and disciplines.

A common operating picture accessible across jurisdictions and functional agencies should serve the following purposes:

- Allow incident managers at all levels to make effective, consistent decisions.
- Ensure consistency at all levels of incident management.

Critical aspects of local incident management are as follows:

- Effective communications
  - Information management
  - Information and intelligence sharing
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A common operating picture and systems interoperability provide the information necessary to complete the following:

- Formulate and disseminate indications and warnings

## COMMUNICATIONS

- Formulate, execute, and communicate operational decisions
- Prepare for potential requirements and requests supporting incident management activities
- Develop and maintain overall awareness and understanding of an incident within and across jurisdictions

An emergency operations center (EOC) uses a combination of networks to disseminate critical information that constitutes a common operating picture, including the following:

- Indications and warnings
- Incident notifications
- Public communications

Notifications are made to the appropriate jurisdictional levels and to private sector and nongovernmental organizations through the mechanisms defined in emergency operations and incident action plans at all levels of government.

The types of communication used in an incident or event will vary depending on the complexity of the incident or event and consist of both internal communications and external communications. They may cross a broad spectrum of methods such as the following:

- Internal Communications
- Landline
- Cellular phone
- Texting
- Paging/notification
- 800 MHZ
- Internet/Web EOC
- Amateur Radio Emergency Service (ARES)

## External Communications

- Landline
- Fax
- Cellular phone
- Text
- 800 MHZ
- Internet/Web EOC
- Joint Information System/joint information center
- Emergency Alert System
- Emergency telephone warning through VECC
- Press releases
- News media

Departments and agencies must plan for the effective and efficient use of information management technologies such as computers and networks for the following purposes.

- Tie together all command, tactical, and support units involved in incident management.
- Enable these entities to share information critical to mission execution and the cataloguing of required corrective actions.

Prior to an incident, entities responsible for taking appropriate pre-incident actions use communications and information management processes and systems to inform and guide various critical activities. These actions include the following:

- Mobilization or pre-deployment of resources
- Strategic planning by the following:
  - Preparedness organizations
  - Multiagency coordination entities
  - Agency executives
  - Jurisdictional authorities
  - EOC personnel

During an incident, incident management personnel use communications and information processes and systems to inform preparedness organizations, multiagency coordination entities, agency executives, jurisdictional authorities, and EOC personnel of the formulation, coordination, and execution of operational decisions and requests for assistance. Sustained collaborative effort over time will result in progress toward common communications and data standards and systems interoperability.

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# Section 9 ADMINISTRATION, FINANCE, AND LOGISTICS

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## 9.1 Administration Information

- The EOC monitors events continuously 24 hours per day and is administered by
- Clearfield City Emergency Management Division
- The operational readiness of the EOC is the responsibility of the Emergency Management Division.
- Narratives and operational journals of response actions will be kept.
- All written records, reports, and other documents will follow the principles of the NIMS.
- Agreements and understandings must be entered into by duly authorized officials and should be formalized in writing whenever possible prior to emergencies.
- Organizations with responsibilities for implementing this EOP are responsible for their own administrative and logistical needs and for the preparation and maintenance of a resource list for use in carrying out their emergency responsibilities.

### 9.1.1 Records Preservation and Restoration

All affected governments in Clearfield City must ensure protection of their records so normal operations can continue after the emergency. Such records may also be vital to the rapid recovery from the effects of an emergency. The Clearfield City Emergency Management Division and information technology department is charged with the maintenance of plans for the safety, recovery, and restoration of the Clearfield City's data and telecommunication systems during a disaster.

### 9.1.2 Reports and Records

**General:** The planning and activation of an effective emergency response requires timely and accurate reporting of information and the maintenance of records on a continual basis.

## **ADMINISTRATION, FINANCE, AND LOGISTICS**

**Reporting guidelines:** Clearfield City and Davis County will submit consolidated reports to the Utah Department of Emergency Management to include information from Clearfield City. Clearfield City will submit situation reports, requests for assistance, and damage assessment reports to Davis County Emergency Management by the most practical means and in a timely manner. City and county governments will use pre-established bookkeeping and accounting methods to track and maintain records of expenditures and obligations. Narrative and written log-type records of response actions will be kept by the municipal emergency management agency. The logs and records will form the basis for status reports to the county and state.

**Initial reports:** Initial reports (needs assessment) are the basis for the governor's decision to declare a state of emergency and to request a presidential disaster declaration. These reports determine the specific types and extent of assistance made available to the affected area.

**Updates:** Situation reports outlining new developments and information that is more complete will be forwarded as often as necessary in the most expeditious manner available. At a minimum, a daily situation report will be forwarded to the county and state EOCs during a local activation.

**Post-emergency reports:** Davis County Emergency Management will submit the appropriate post emergency reports to the:

**Utah Department of Emergency Management:**

Department of Public Safety  
1110 State Office Building  
Salt Lake City, UT 84114 801  
538-3400

## **9.2 Financial Management**

The Clearfield City EOP assigns lead and support agencies for 15 functional areas of disaster response. Each agency assigned to an ESF and is responsible for mobilizing existing personnel, equipment, materials, supplies, and other resources under their control.

When agencies require additional resources, these requests will be referred to ESF #7 - Logistics Management and Resource Support in the Clearfield City EOC. ESF #7 - Logistics Management and Resource Support is tasked with identifying the most appropriate and economical method of meeting the resource request. There are four basic methods of meeting a resource request as follows:

- Local forces are those resources under direct control of the city EOC. They can be assigned based on priorities established by the EOC organizational response agencies.

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- Mutual aid can be requested by the Clearfield City EOC to augment staff during a locally declared state of local emergency. Davis County is a signature party of the Utah Interlocal Mutual Aid Agreement for Catastrophic Disaster Response and Recovery. All requests for mutual aid must follow the procedures established by the Utah Department of Emergency Management under this agreement. Clearfield is a signer of the Automatic Aid Agreement.
  - State and federal agencies' response may be required when either mutual aid or contracting can meet the resource request. It is anticipated that this response would occur early in the disaster for short time periods.
  - All ESF procurements and expenditures will be documented. All receipts and invoices with explanations and justifications will be forwarded to the finance department in a timely fashion. The auditor will ensure all documentation is complete, recorded on the appropriate forms and proper in all respects. If the Clearfield City is federally declared, the auditor will submit for reimbursement. If
  - Clearfield City is not declared, the documentation will serve as a recorded history of activity with expenditures.

## **9.2.1 Accounting**

Complete and accurate accounts of emergency expenditures and obligations, including personnel and equipment costs, will be maintained. Such records are essential to identify and document funds for which no federal reimbursement will be requested and funds eligible for reimbursement under major emergency project applications. When federal public assistance is provided under the Disaster Relief Act, local projects approved by FEMA are subject to state and federal audit. The finance department will coordinate the reimbursement documentation for the FEMA Public Assistance Program during a presidentially declared disaster for county government.

## **9.2.2 Fiscal Agreements**

A clear statement of agreement between all major agencies responding to an emergency concerning payment or reimbursement for personnel services rendered, equipment costs, and expenditures of materials used in response to an emergency is mandatory.

## **9.3 Logistics**

- Clearfield City Emergency Management Division maintains current resource information on supplies, equipment, facilities, and skilled personnel available for emergency response and recovery operations.
  - ESF #7 - Logistics Management and Resource Support provides logistical and resource support, including locating, procuring, and issuing resources (such as
- 
- supplies, office space, office equipment, fuel, and communications contracting



## ADMINISTRATION, FINANCE, AND LOGISTICS

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services, personnel, heavy equipment and transportation) to agencies and departments involved in delivery emergency response and recovery efforts.

- The Mayor or designee has the authority to appropriate services and equipment from citizens as necessary in response to a disaster.
  
- Detailed information on logistical assets may be found in the resource and logistics annex.
  
- Unless covered in a mutual aid agreement/memorandum of understanding, emergency resources may not be sent outside Clearfield City unless the Mayor, the Clearfield City Emergency Manager, or other designated representative grants approval.

# Section 10 PLAN MAINTENANCE AND DISTRIBUTION

Clearfield City Emergency Management Division is responsible for the overall maintenance (review and update) of this EOP and for ensuring that changes and revisions are prepared, coordinated, published, and distributed.

This EOP will be reviewed and updated at least annually based on deficiencies identified in simulated or actual use or due to organizational or technological changes. All changes shall be recorded by the receiving department or agency.

EOP revisions will be forwarded to all organizations or agencies assigned responsibilities in the plan. Contact names and telephone numbers (for emergency operations center [EOC] staff, departments, agencies, special facilities, schools, etc.) shall be maintained by appropriate departments and agencies.

## 10.1 Emergency Operations Plan Maintenance

To maintain EOP capabilities and to be prepared for any emergency or disaster that may affect Clearfield City, Clearfield City Emergency Management Division has developed and maintains a multiyear strategy. Table 10-1 provides a standardized list of activities necessary to monitor the dynamic elements of the Clearfield City EOP and the frequency of their occurrence. (Department Heads are responsible for tracking and training new employees on the EOP and ICS within the first 90 days of employment)

Activity	Tasks	Frequency
Plan update and certification	<ul style="list-style-type: none"> <li>▪ Review entire plan for accuracy.</li> <li>▪ Incorporate lessons learned and changes in policy and philosophy.</li> <li>▪ Manage distribution.</li> </ul>	Annually
Train new Clearfield City emergency management staff	<ul style="list-style-type: none"> <li>▪ Conduct EOP training for new Clearfield City emergency management staff.</li> </ul>	Within 90 days of appointment
Orient new policy officials and senior leadership	<ul style="list-style-type: none"> <li>▪ Brief officials on existence and concepts of the EOP.</li> <li>▪ Brief officials of their responsibilities under the EOP.</li> </ul>	Within 90 days of appointment
Plan and conduct exercises	<ul style="list-style-type: none"> <li>▪ Conduct internal EOP exercises.</li> <li>▪ Conduct joint exercises with Clearfield City emergency support functions.</li> <li>▪ Support and participate in state-level and local level exercises.</li> </ul>	Semiannually, annually, or as needed

Table 10-1 EOP Maintenance Standards

## Section 11 AUTHORITIES AND REFERENCES

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### 11.1 Authorities

Under the provisions of Homeland Security Presidential Directive (HSPD)-5, the secretary of homeland security is the principal federal official for domestic incident management.

#### **Federal Authorities**

Federal Civil Defense Act of 1950, (PL 81-950), as amended

Disaster Relief Act of 1974, (PL 93-288) as amended

Title III, of the Superfund Amendments and Reauthorization Act (SARA) of 1986, (PL 100-700)

Code of Federal Regulations (CFR), Title 44. Emergency Management and Assistance  
October 1, 2008

National Flood Insurance Act (42 U.S.C 4027)

Executive Order 12146 of July 20, 1979

Robert T. Stafford Disaster Relief and Emergency Assistance Act (Public Law 93-288, as amended)

The authorities under which this emergency operations plan (EOP) may be activated include the following: **State of Utah**

Title 63, Chapter 3, "State Emergency Management Act."

#### **Salt Lake County**

Ordinance 2.86.010-120

State of Utah, Emergency Operations Plan

National Response Framework (NRF)

Policy 1410

Ordinance 2.28.160

Ordinance 2.28.170

## 11.2 Supporting Documents/Plans

- State of Utah Emergency Operations Plan
- State of Utah Hazard Mitigation Plan
- Federal Emergency Management Agency (FEMA) 501, National Incident Management System (NIMS)

### AUTHORITIES AND REFERENCES

- FEMA 501-3, NIMS Basic - Preparedness
- FEMA 501-7, NIMS Basic - Ongoing Management and Maintenance
- Comprehensive Preparedness Guide (CPG) 101
- Davis County Emergency Operations Plan, June 2010
- Federal Response Plan
- Federal Bureau of Investigations Contingency Plan

## 11.3 Agreements

Clearfield City is part of the Utah Interlocal Mutual Aid Agreement for Catastrophic Disaster Response and Recovery.

Clearfield City has entered into reciprocal Mutual/Automatic Aid Agreements with all of the emergency response agencies within Davis County as well as South Davis Fire District, Bountiful City Fire Department, Park City Fire District, and Lehi City Fire Department.

Clearfield City has passed the following resolutions:

2006-30 - Supporting Clearfield City's Emergency Committee/Citizen Corp Council

2008-44 - Adopting the National Hazard Pre-Disaster Mitigation Plan

2008-23 - Interlocal Cooperation with other water resource agencies for sharing emergency services

2008-13 - Interlocal Cooperation agreement with other fire-suppressant agencies for sharing emergency services.

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## Section 12 GLOSSARY

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**All-hazards:** Describes all incidents, natural or human-caused, that warrant action to protect life, property, environment, and public health or safety, and to minimize disruptions of government, social, or economic activities.

**Emergency management:** The preparation for, mitigation of, response to, and recovery from emergencies and disasters. Specific emergency management responsibilities include but are not limited to the following:

- Reducing vulnerability of Utah people and communities to damage, injury, and loss of life and property resulting from natural, technological, or human-caused emergencies or hostile military or paramilitary action
- Preparing prompt and efficient response and recovery to protect lives and property affected by emergencies
- Responding to emergencies using all systems, plans, and resources necessary to preserve adequately the health, safety, and welfare of persons or property affected by the emergency
- Providing for the rapid and orderly start of restoration and rehabilitation of persons and property affected by emergencies

**Emergency Manager:** Staff member who is in charge of the Emergency Management Division and serves as the incident manager when the Clearfield City Emergency Operations Center is activated.

**Emergency Management Assistance Compact (EMAC):** A congressionally ratified organization that provides form and structure to interstate mutual aid. Through EMAC, a disaster-affected state can request and receive assistance from other member states quickly and efficiently, resolving two key issues up front: liability and reimbursement.

**Emergency operations center (EOC):** A designated site from which public, private, or voluntary agency officials can coordinate emergency operations in support of on-scene responders.

**Emergency operations plan (EOP):** Overview of Clearfield City's emergency response organization and policies. It cites the legal authority for emergency operations, summarizes the situations addressed by the EOP, explains the general concept of operations, and assigns responsibilities for emergency planning and operations.

**Emergency support function (ESF):** A functional emergency management responsibility established to facilitate assistance required during mitigation, preparedness, response, and recovery to save lives, protect health and property, and maintain public safety.

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## GLOSSARY

**ESF assignment matrix:** Organizational grouping of all primary and support ESF agencies.

**Federal Emergency Management Agency (FEMA):** Agency of the U.S. government tasked with disaster mitigation, preparedness, response, and recovery planning

**Finance/Administration Section:** Responsible for tracking incident costs and reimbursement accounting.

**Homeland Security Presidential Directive (HSPD)-5:** Enhances the ability of the United States to manage domestic incidents by establishing a single, comprehensive National Incident Management System.

**Incident Command System (ICS):** An all-hazard, on-scene functional management system that establishes common standards in organization, terminology, and procedures.

**Joint information center (JIC):** The primary location for the coordination of media relations located in or near the EOC.

**Joint Information System:** Provides the public with timely and accurate incident information and unified public messages. This system employs JICs and brings incident communicators together during an incident to develop, coordinate, and deliver a unified message. This will ensure that federal, state, and local levels of government are releasing information during an incident.

**Local government:** Local municipal governments, the school board, and other government authorities created under county or municipal legislation.

**Local nonprofits:** Nonprofit agencies active in providing local community services that can either provide assistance during an emergency or would require assistance to continue providing their service to the community. United Way agencies are an example of local nonprofits under this category.

**Logistics Section:** Provides facilities, services, and materials (including personnel to operate the requested equipment) for the incident support.

**Municipality:** Legally constituted municipalities are authorized and encouraged to create municipal emergency management programs. Municipal emergency management programs shall coordinate their activities with those of the county emergency management agency. Municipalities without emergency management programs shall be served by their respective county agencies. If a municipality elects to establish an emergency management program, it must comply with all laws, rules, and requirements applicable to county emergency management agencies. Each municipal EOP must be consistent with and subject to the applicable county EOP. In addition, each municipality must coordinate requests for state or federal emergency response assistance with its county. This requirement does not apply to requests for reimbursement under federal public disaster assistance programs.

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## GLOSSARY

**National Incident Management System (NIMS):** A systematic, proactive approach to guide departments and agencies at all levels of government, nongovernmental organizations, and the private sector to work seamlessly to prevent, protect against, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life and property and harm to the environment.

**National Response Framework (NRF):** The guiding principles that enable all response partners to prepare for and provide a unified national response to disasters and emergencies. It establishes a comprehensive, national, all-hazards approach to domestic incident response.

**Operations Section:** Directs and coordinates all operations and assists the emergency management bureau chief in development of incident operations.

**Planning Section:** Responsible for collecting, evaluating, disseminating, and using information about the development of the incident and status of resources.

**Primary ESF agency:** Agency assigned primary responsibility to manage and coordinate a specific ESF. Primary agencies are designated based on their having the most authorities, resources, capabilities, or expertise relative to accomplishment of the specific ESF.

**Primary ESF coordinator:** The entity with management oversight for that particular ESF. The coordinator has ongoing responsibilities throughout the preparedness, response, and recovery phases of incident management. Responsibilities of the ESF coordinator include the following:

- Coordinating before, during, and after an incident, including pre-incident planning and coordination
- Maintaining ongoing contact with ESF primary and support agencies
- Conducting periodic ESF meetings and conference calls
- Coordinating efforts with corresponding private sector organizations
- Coordinating ESF activities relating to catastrophic incident planning and critical infrastructure preparedness, as appropriate

**Policy Group:** Consists of executive decision-makers who must collaborate to manage the consequences of the disaster. This group makes critical strategic decisions to manage the emergency.

**Public information:** Emergency information that is gathered, prepared, and coordinated for dissemination during a disaster or major event.

**Safety/security:** Safety/security is monitored and measures are developed for ensuring a safe and secure environment in which to run emergency operations.

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## GLOSSARY

**State liaison:** Individual appointed by the Utah Department of Emergency Management to act as liaison during emergencies to coordinate state actions for providing effective coordination and communications during the event.

**Standard operating procedures:** States in general terms what the guideline is expected to accomplish.

**Support ESF agency:** Entities with specific capabilities or resources that support the primary agency in executing the mission of the ESF.



## Section 13 ACRONYMS

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**ARES** - Amateur Radio Emergency Service  
**COG** - Continuity of Government  
**CFR** - Code of Federal Regulations  
**COOP** - Continuity of Operations Plan  
**EMAC** - Emergency Management Assistance Compact  
**EMS** - Emergency Medical Service  
**EOC** - Emergency Operations Center  
**EOP** - Emergency Operations Plan  
**ESF** - Emergency Support Function  
**FEMA** - Federal Emergency Management Agency  
**HazMat** - Hazardous Materials  
**HSPD** - Homeland Security Presidential Directive  
**ICS** - Incident Command System  
**ICP** - Incident Command Post  
**JIC** - Joint Information Center  
**JIS** - Joint Information System  
**NIMS** - National Incident Management System  
**NRF** - National Response Framework  
**SARA** - Superfund Amendment and Reauthorization Act  
**SOP** - Standard Operating Procedures  
**TRAX** - Light Rail System  
**UVDD**—Utah Valley Dispatch District  
**VECC** - Valley Emergency Communications Center  
**WFZ** - Wasatch Fault Zone  
**WVZ** - Wasatch Valley Fault Zone

# Section 14 EMERGENCY SUPPORT FUNCTION DESCRIPTIONS

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## I. INTRODUCTION

The following pages detail each of Clearfield City ESFs, including listings of primary and support agencies for each ESF, policies under which each ESF will operate, assumptions made in planning for each ESF, concepts of operation, and responsibilities.

## II. POLICIES

All departments and agencies, both support and primary, operating within each ESF will act in accordance with the Clearfield City EOP, the emergency plans of each individual agency, and applicable state and federal guidelines.

## III. SITUATION

Emergency or disaster response is led by Clearfield City until the situation overwhelms the city capabilities and resources. Clearfield City will then call upon Davis County Emergency Management for assistance. In disaster or emergency situations when extensive Clearfield City assistance is delivered in support of Clearfield City, Clearfield City Emergency Management Division will activate or place on standby all needed ESFs.

## IV. CONCEPT OF OPERATIONS

ESFs operate as part of the Operations Section under ICS. A primary agency coordinates the activities of the ESF with help from supporting agencies. Clearfield City will request assistance from the Clearfield City Emergency Management Division, the Operations Section chief will task ESFs with missions to respond to those requests and meet the needs the requests address. ESFs will coordinate with other ESFs, their local counterparts, private organizations and vendors to accomplish their missions. ESFs will properly document their activities and keep fiscal records for costs incurred while performing assigned tasks.

## V. RESPONSIBILITIES

The primary agency of each ESF is responsible for coordinating all activities falling under that ESF. In addition, each ESF is responsible for accomplishing mission tasks assigned to it by the Operations Section chief.

## VI. REFERENCES

Documents any plans, standard operating procedures, etc. that will assist an ESF.

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